

We're experts in our added-value ingredients right back to the source. Focused on the raw materials and ingredient platforms that we're known for globally – **cocoa**, **coffee**, **dairy**, **nuts**, and **spices** – we innovate in all areas of our business.

From plant science and sustainability, to manufacturing or product formulation. We harness the category opportunities that our delicious products can combine to create. Making it real at every step, from plant to palate.

Bakery
Beverages
Chocolate & Confectionery
Dairy & Desserts
Savory & Culinary
Snacking



Working closely with our customers, we share our fresh ideas to inspire new product concepts and sustainability impact projects. This co-creation delivers value, supports their business growth and creates real change for people and planet.



Natural, Nutritious & Delicious

- Enable health, wellbeing, and nutritional benefits.
- Offer new and indulgent sensory experiences.
- Create a wide range of plantbased alternatives.
- Provide natural and clean-label properties.



Reliable, Traceable & Tailored

- Leverage our global network and on the ground intel.
- Manage quality, food safety, traceability and security of supply across the integrated value chain.
- Focus on continuous innovation and customization, from plant to palate.

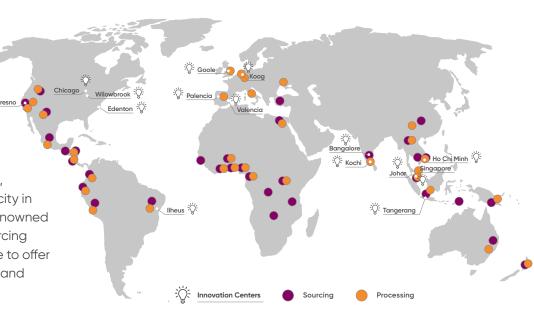


Sustainable, Collaborative & Transparent

- Constantly improve data & insight to offer transparency across the supply chain.
- Build collaborative partnerships to deliver sustainability impact at scale.
- Define metrics, set targets, track and report on continuous progress.



We remain invested in origins, while we keep building capacity in destination markets. We're renowned for leveraging our global sourcing network and local knowledge to offer a secure supply of traceable and sustainable ingredients.



Sourcing from 2.6 million farmers*

10.9

\$US billion in revenue



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Be the change for good food and a healthy future

This is our purpose. We believe our scale and reach, combined with our mindset, sets us up to be agents of change. We can source, grow and manufacture ingredients that are good for farmers' livelihoods, for consumers' health and well-being, and for the world around us. Discover how we approach these and many more issues and how we can help you create real impact on our website.



make it real

We believe in raw potential – of nature, ingredients, people, technology, ideas.

We don't just accept what's put in front of us.

We ask, what else could this be?

At every level we use our imagination and expertise to find more creative, productive, and more sustainable ways of doing things.

And whoever we're with, whatever we're doing, we always make it real.

